



FY 2020-2021 BUDGET SUMMARY

**MAY 13, 2020
CRCOG EXECUTIVE COMMITTEE**

FY2020-2021 HIGHLIGHTS

Regional Services Grant (RSG): CT OPM, estimates level funding, but created contingency table for 50% of FY2019-2020. The outlook for RSG is extremely unpredictable

Level Dues for Municipalities: Although a small increase was originally budgeted and distributed for this coming FY, given the many challenges for our municipalities, dues will be held level from FY19-20.

CRCOG FACES CHALLENGES FROM MANY SIDES IN 2020-2021

State Funding: State funding is extremely uncertain due to the fiscal challenges at the state budget level. Within the last 10 years, CRCOG's state funding has ranged from \$9,000 to \$710,369.

Mitigation: Depending on the State Funding level and other funding possibilities, the worst-case scenario would require budget mitigation measures as early as FY2022-2023.

FY 2019-2020 HIGHLIGHTS

- Completed Capitol Region Metro Hartford Future CEDS, established the Metro Hartford Future Implementation Committee, and applied for federal Economic Development District Designation.
- Completed various Advanced Scenario Planning and Performance Based Planning analyses to inform programming and long-term planning.
- CRCOG began its 16th year managing State Homeland Security Program grant funds on behalf of all the communities in DEMHS Region 3 and supported COVID-19 response.
- CRCOG completed a multi-jurisdictional update to the Capitol Region Natural Hazard Mitigation Plan in collaboration with its 38 municipal members.
- CRCOG's online permitting system expanded to 53 towns and the Purchasing Council members saved almost \$1.9 million dollars.
- Awarded \$17.6 million for State Fiscal Year 2020 for LOTCIP projects and transferred \$18 million of programmed STP-Urban projects to other federal sources as funding rescission mitigation strategy.

FY 2020-2021 GOALS

Assist municipalities with COVID-19 reopening and recovery efforts.

Act on additional IT Services opportunities: Continue expansion of existing services; advance the cybersecurity services and cybersecurity task force

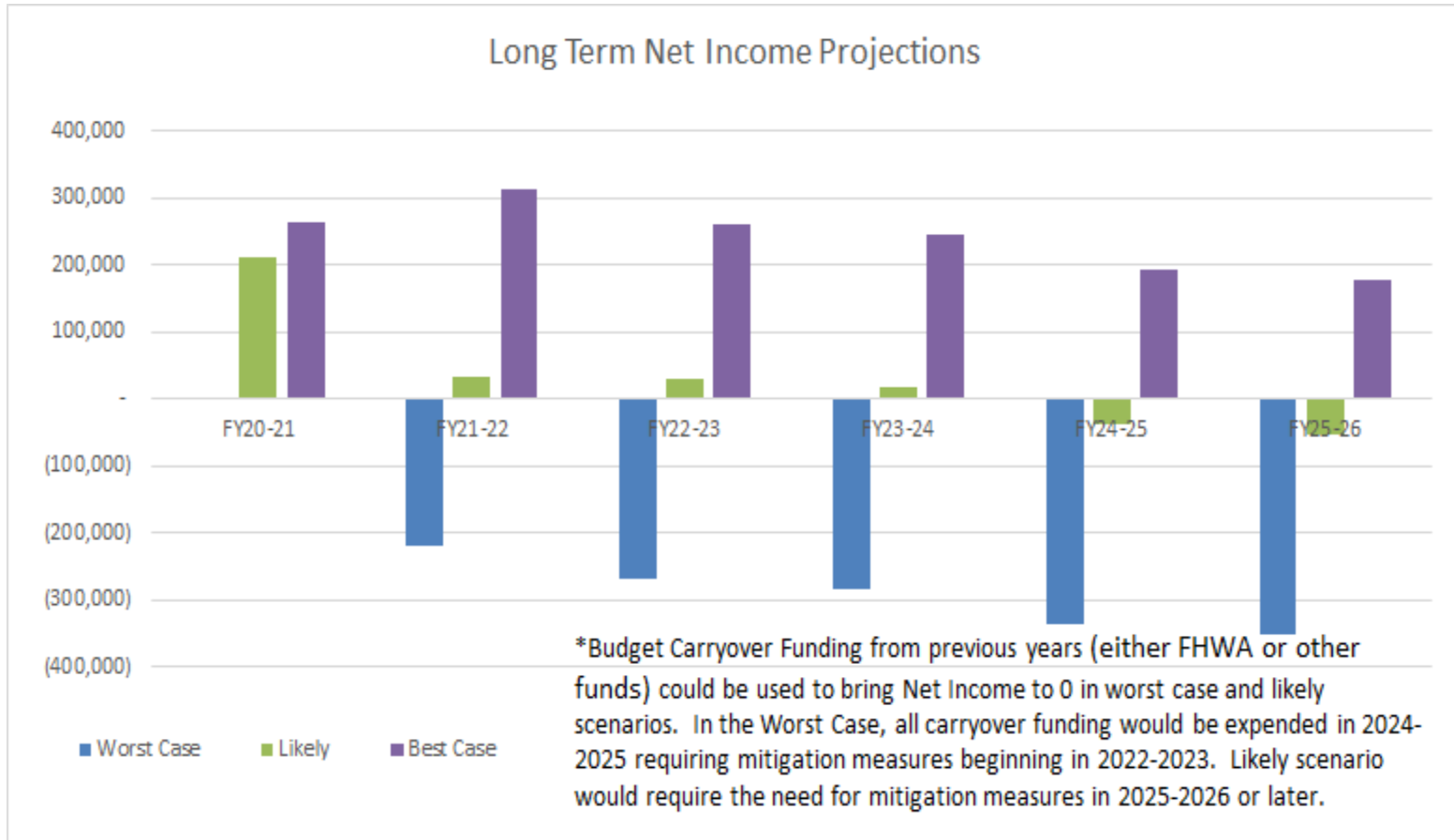
Continue support of existing programs in Homeland Security, Transportation, and Metro Brownfields Program

Complete a series of capacity building exercises for the Capitol Region Transit-Oriented Development and Town Center Collaborative.

Continue to advance the statewide CDC-funded Activate Connecticut Transportation Project through demonstration projects and workshops.

Continue support regional LOTCIP transportation program and other regionally significant transportation projects

LONG TERM NET INCOME



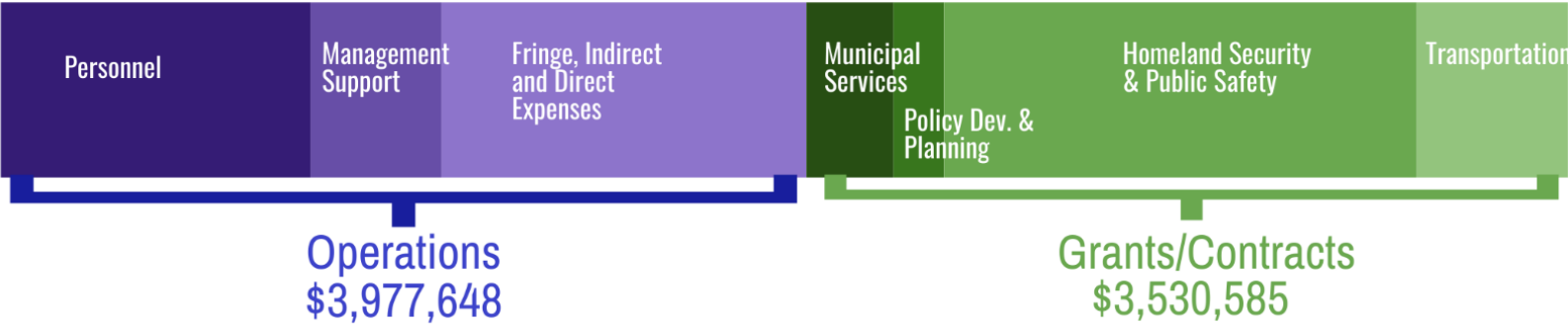
- CRCOG may not fund the Regional Fund in the Worst-Case scenarios
- Includes 10% estimated health insurance increases and no increase of dues
- The large swing between worst-case to best case is due to the swings in state funding

SUMMARY OF REVENUES AND EXPENDITURES

Revenues: \$7,508,235



Expenditures: \$7,295,837



Level Dues Funding for FY 2020-2021

Mitigation measures may be necessary beginning FY 2022-2023

BUDGET SUMMARY

Revenue Sources	2020-2021		
	Operating Budget	Grants Budget	Total Budget
Federal	1,891,744	2,271,086	4,162,830
State	1,157,919	613,750	1,771,669
Local	726,991	53,750	780,741
Other	200,995	592,000	792,995
TOTAL	3,977,649	3,530,586	7,508,234
Expenditures			
	Operating Budget	Grants Budget	Total
Homeland Security		1,629,348	1,629,348
Municipal Services		410,000	410,000
Policy Development & Planning		227,738	227,738
Public Safety		566,000	566,000
Transportation		697,500	697,500
Personnel	1,445,892		1,445,892
Fringe	865,514		865,514
Management Support	609,039		609,039
Indirect Expenses	371,425		371,425
Direct Expenses	443,381		443,381
Contingency and Other	30,000		30,000
TOTAL	3,765,251	3,530,586	7,295,837

IN CONCLUSION


- **CRCOG Budget is balanced**
- **Fiscal challenges continue, but CRCOG remains relatively stable**
- **Long-term outlook may require intervention between FY 2022-2023 and 2024-2025**
- **Budget projects the ability for CRCOG to continue to fund the Regional Fund for future regional opportunities**

APPENDIX: BUDGET BY DEPT.





	General Fund/ Admin.	Regional Program Fund	Policy and Planning	Transportation	Municipal Services	Public Safety	Homeland Security	Totals
Revenues								
Local Dues	780,741							
<i>Required Match</i>		100,000		264,062	-	-	-	364,062
<i>Additional Local Dues Allocated</i>			113,129	-	-	-	-	113,129
Total Local Dues	303,550	100,000	113,129	264,062	-	-	-	780,741
Federal			263,819	2,113,724	-	42,214	1,743,072	4,162,829
State			736,490	635,179	400,000	-	-	1,771,669
Other Sources			16,000	-	156,349	520,646	-	692,995
Total Sources	303,550	100,000	1,129,438	3,012,965	556,349	562,860	1,743,072	7,408,235
Expenditures								
Contractual / Grant Obligations		-	227,737	697,500	410,000	466,000	1,629,348	3,430,585
Operating Revenue	303,550		901,701	2,315,465	146,349	96,860	113,724	3,977,648
Operating Expenses								
Administration								
<i>Direct Salaries</i>			350,391	957,391	47,965	40,194.00	49,951	1,445,892
<i>Management Salaries</i>	609,039		147,592	403,272	20,204	16,930.53	21,040	609,039
<i>Overhead (Indirect Expenses)</i>	371,425		90,009	245,937	12,321	10,325.15	12,832	371,425
<i>Fringe</i>	865,514		209,754	573,090	28,709	24,060.21	29,901	865,514
<i>Direct Expenses</i>	161,152		103,955	135,774	37,150	5,350.00	-	443,381
<i>Allocated to departments</i>	(1,845,978)							
Total Administration	161,152		901,701	2,315,465	146,349	96,860	113,724	3,735,251
Contingency	30,000			-	-	-	-	30,000
Overhead not covered by Grants			-		-	-	-	
Total Uses	191,152	-	1,129,438	3,012,965	556,349	562,860	1,743,072	7,195,837
Surplus (Deficit)	112,398	100,000	-	-	-	-	-	212,398

2020/2021 Budget Agency Overview

Highlights

-  Completed Capitol Region CEDS and established the Metro Hartford Future Implementation Committee
-  Completed various Advanced Scenario Planning and Performance Based Planning analyses to inform programming and long-term planning.
-  Online permitting system serves 53 municipalities and CRPC saved its members \$1.87 million
-  CRCOG completed a multi-jurisdictional update to the Capitol Region Natural Hazard Mitigation Plan in collaboration with its 38 municipal members.

Financial Outlook

-  FHWA planning funds match requirement increased due to state budget crises; overall FHWA funding remains stable
-  Continued contribution to CRCOG's Regional Fund for future projects will depend on funding availability.
-  Homeland security funds have leveled off. Operational funds are stable.
-  CRCOG considers future Regional State Grant funds to be highly uncertain.

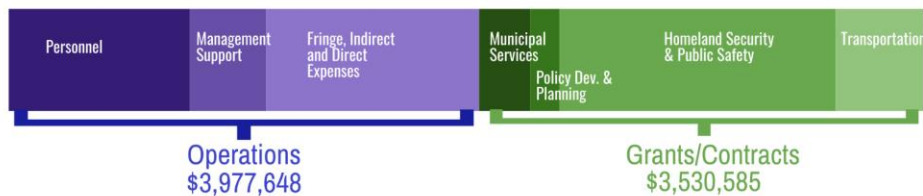
Return on Investment

\$1 of local dues helps CRCOG access \$10 of state, federal, and other funding.

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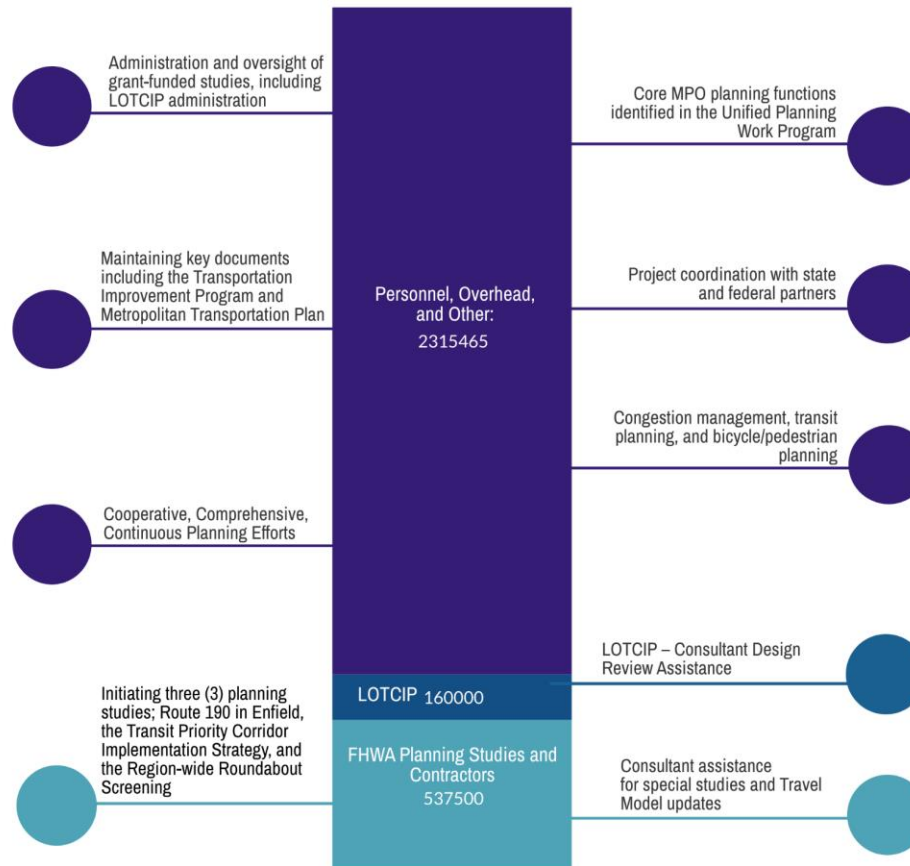
2019/2020 Highlights

- ★ Completed various Advanced Scenario Planning and Performance Based Planning analyses to inform programming and long-term planning.
- ★ Continued to advance on-going corridor studies and support regionally significant efforts such as the I-84 Greater Hartford Mobility Study and I-91 Charter Oak Bridge Project.
- ★ Awarded \$17.6 million of State Fiscal Year 2020 LOTCIP projects and transferred \$18 million of programmed STP-Urban projects to other federal sources as a funding rescission mitigation strategy.

2020/2021 Initiatives




- ★ Initiate 3 new planning corridor studies, and advocate for CTrail Hartford Line improvements and eastward CTfastrak service expansion.
- ★ Solicit for an additional \$35.5 million of LOTCIP roadway/bridge reconstruction, pavement rehabilitation, stand-alone sidewalk and bicycle pedestrian projects.
- ★ Adopt a Regional Complete Streets Policy and Plan, and work towards completion of CRCOG's portion of the East Coast Greenway.

2020/2021 Budgeted Expenditures






Note: amounts shown only include funds budgeted for the current fiscal year, not the total project cost.

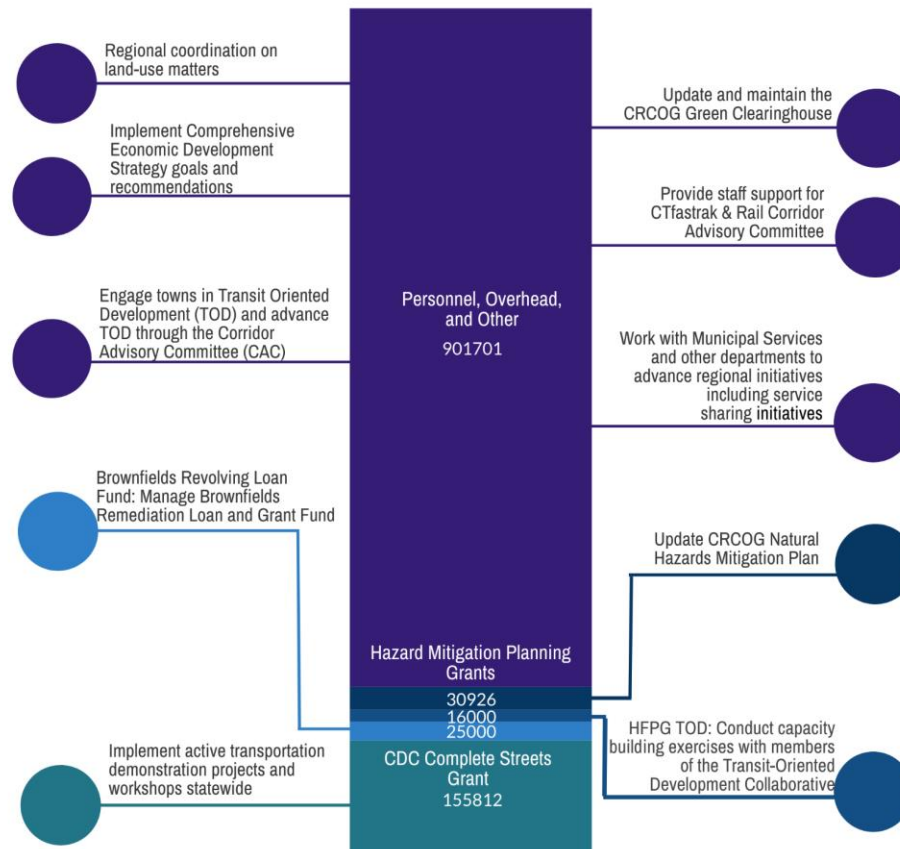
2019/2020 Highlights

-  Completed Capitol Region CEDS, established the Metro Hartford Future Implementation Committee, and applied for Economic Development District Designation.
-  Completed the 38-town Capitol Region Natural Hazards Mitigation Plan
-  Adopted the Regional Complete Streets Plan and Policy

2020/2021 Initiatives

-  Continue to advance the statewide CDC-funded Activate Connecticut Transportation Project through demonstration projects and workshops.
-  Continue to advance the Metro Hartford Brownfields Program and secure additional funding.
-  Complete a series of capacity building exercises for the Capitol Region TOD and Town Center Collaborative.

2020/2021 Budgeted Expenditures






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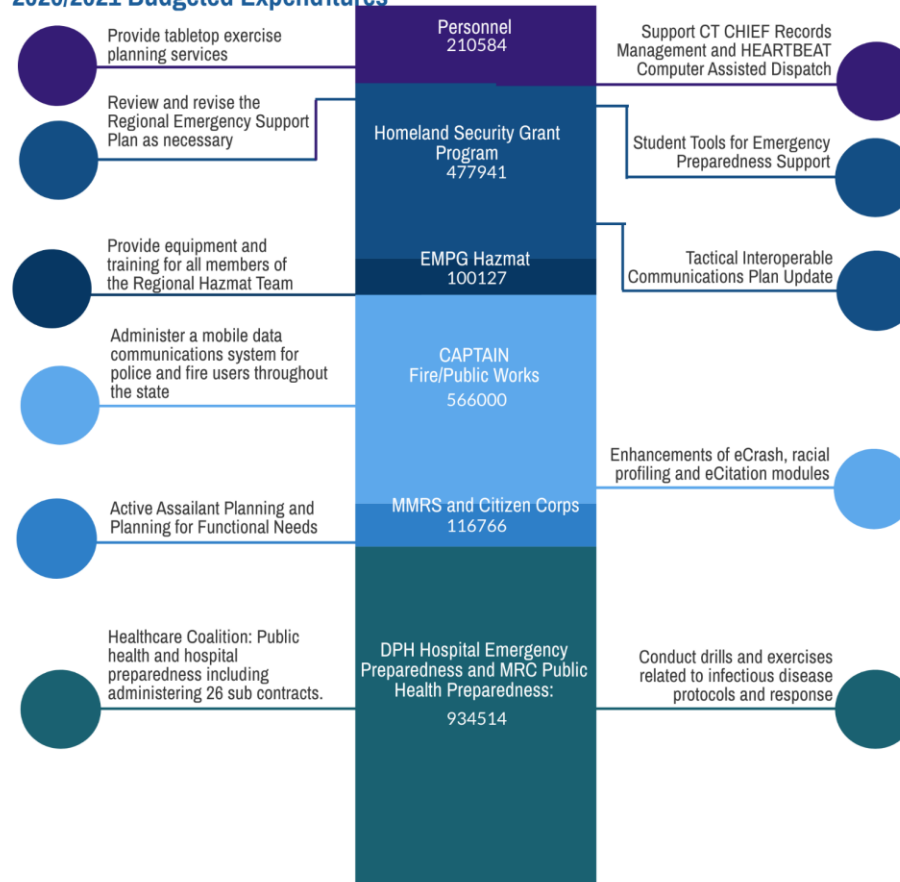
2019/2020 Highlights

-  Began our 16th year of managing State Homeland Security Grant Program funds on behalf of our region.
-  Bolstered regional teams- SWAT, Dive, Bomb, Incident Management, Command Post, Incident Communication.
-  Conducted numerous drills and exercises including an exercise series for West Farms mall and the surrounding communities

2020/2021 Initiatives

-  Continue our COVID-19 response activities, including recovery planning and distributions as requested by DPH and DEHMS
-  Manage Public Health Emergency Preparedness (PHEP) funding to include planning, training and exercising
-  Complete review and update of the Regional Emergency Support plan as well as other mutual aid and communications plans

2020/2021 Budgeted Expenditures



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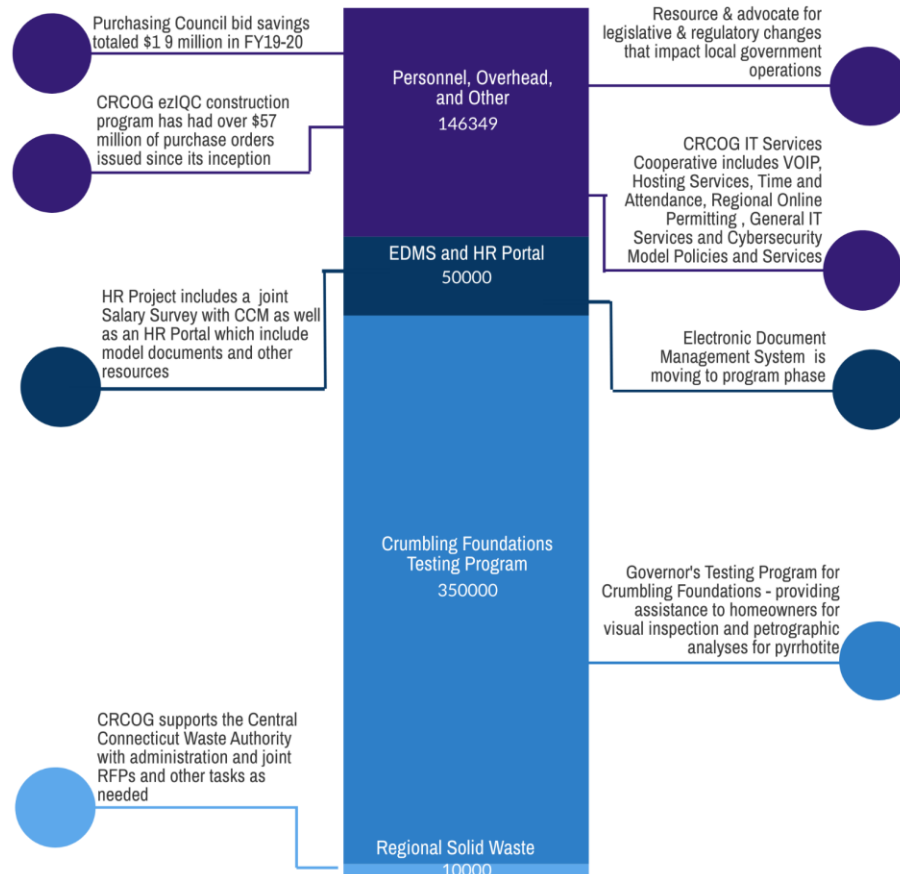
2019/2020 Highlights

- ★ Launched Human Services Consultant Services Pilot and procured a new energy consultant in preparation for expansion of the energy program.
- ★ Launched Time and Attendance program; expanded Job Order Contracting and saved CRCOG members \$1.9 million in CRPC bids.
- ★ Implemented Interview Panel Database, HR Sample Document Database. Advanced Electronic Document Management Services.

2020/2021 Initiatives

- ★ Implement Human Services Consultant Services Program.
- ★ Expand and promote the use of IT Cooperative and CRCOG Regional Purchasing Council opportunities
- ★ Procure various services related to solid waste: textile recycling, textile curbside recycling and curbside food-waste pick-up.

2020/2021 Budgeted Expenditures



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