

# **Central Connecticut Solid Waste Authority**

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## **Annual Report 2019**

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## **Message from the CCSWA Chair**

At the time that the CCSWA was created, member municipalities were preparing for the conclusion of long-term disposal contracts with the Connecticut Resources Recovery Authority. The organization's first major undertaking was an extensive procurement process for solid waste disposal services in an uncertain market. Since then, CCSWA has tested the solid waste disposal market twice, participated in the Resource Recovery Task Force, introduced a new service for textile recycling, weighed in on electronics and mattress recycling initiatives, and provided members a forum for staying abreast of legislative and other developments that affect solid waste management.

Now, at the close of 2018, questions around the future cost and delivery of solid waste management services remain largely unresolved. Through an RFP, the State selected a potential contractor for the redesign and redevelopment of the Connecticut Solid Waste System (CSWS), which will impact municipal solid waste services for many years. During this process, municipalities have been tasked, as part of the State's Comprehensive Materials Management Strategy (CMMS), with developing and implementing plans towards the State's ambitious waste diversion goals by 2024.

Much of CCSWA's activity this year centered on providing members with information regarding initial steps toward implementation of the State's CMMS and following the negotiation process in this effort. CCSWA looks forward to serving as a platform of collaboration among members in responding effectively to the changing solid waste landscape.

Michael J. Bisi  
Superintendent of Sanitation, Town of Glastonbury  
Chair, Central Connecticut Solid Waste Authority

## CCSWA Members 2019

<b>Member Municipality</b>	<b>Representative</b>
Avon	Brandon Robertson, Town Manager
Bloomfield	John Lawlor, Director of Public Works
Bolton	<i>Joyce Stille, Former Administrative Officer</i> Joshua Steele Kelly, Administrative Officer
Canton	Robert Skinner, Chief Administrative Officer
Cromwell	Lou Spina, Director of Public Works
East Granby	David Kilbon, Board of Finance Chair Jim Hayden, First Selectman
Enfield	Donald Nunes, Director of Public Works
Farmington	Kathleen Eagen, Town Manager Russ Arnold, Director of Public Works
Glastonbury	Richard J. Johnson, Town Manager Michael J. Bisi, Superintendent of Sanitation
Granby	John Ward, Town Manager
Hartford	Michael Looney, Deputy Director of Public Works
Manchester	<i>Brooks Parker, Former Environmental Services Manager</i> Tim Bockus, Director of Public Works
Simsbury	Tom Roy, Director of Public Works
South Windsor	Anthony Manfre, Superintendent of Pollution Control
Wethersfield	Kathy Bagley, Former Interim Town Manager Gary Evans, Town Manager

# CCSWA Committees 2019

## Executive Committee Officers

**Chair:** Mike Bisi, Glastonbury  
**Vice-Chair:** Brooks Parker, Manchester  
**Secretary:** David Kilbon, East Granby  
**Treasurer:** John Ward, Granby

## Executive Committee

**Tier Two Representative:** David Kilbon (East Granby), term exp. 12/31/2019  
**Tier Three Representative:** John Ward (Granby), term exp. 12/31/2021  
**Tier Four Representative:** Mike Bisi (Glastonbury), term exp. 12/31/2022  
**Tier Five Representative:** Michael Looney (Hartford), term exp. 12/31/2019  
**At-Large Representative:** Kathy Bagley, (Wethersfield), term exp. 12/31/2021  
**At-Large Representative:** Brooks Parker (Manchester), term exp. 12/31/2021  
**At-Large Representative:** Joyce Stille, (Bolton), term exp. 12/31/2022  
**Member with Highest Tonnage:** Michael Looney (Hartford), term exp. 12/31/2019\*  
**Member with Highest % Recycling:** Anthony Manfre (South Windsor), term exp. 12/31/2019\*

*\*Highest Tonnage and % Recycling are "achievement seats" on the Executive Committee and are determined at the time of election annually, according to CT DEEP published data.*

## Finance Committee

Michael Looney, Hartford  
Brooks Parker, Manchester  
John Ward, Granby  
Joyce Stille, Bolton

## Nominations Committee

Mike Bisi, Glastonbury  
Joyce Stille, Bolton

# CCSWA Activity Summary 2019

Regular membership meetings are scheduled quarterly on the third Tuesday of March, June, September and December. Committees meet as needed based on the business before them. The CCSWA annual meeting was held on December 10, 2019 at 1:30 PM.

## Materials Innovation and Recycling Authority Update

CCSWA has been monitoring MIRA's negotiation efforts with the selected vendor SACYR-ROONEY. Mira President Thomas D. Kirk presented the CCSWA membership at the 12/10/2019 Membership meeting. MIRA reassured that existing municipal interests are a priority including a net cost operation fee structure and a reasonable fee for service. There are several issues to still be resolved and an agreement timeline is to be determined.

## Textile Recycling Services

Eight CCSWA member municipalities (Town of Bloomfield, Town of Bolton, Town of Cromwell, Town of East Granby, Town of Enfield, Town of Glastonbury, Town of Manchester, Town of South Windsor) currently offer textile recycling options for their residents through CCSWA's agreement with Bay State Textiles, Inc. The participating towns contract with Bay State Textiles to locate collection boxes at select town sites where residents may dispose a wide range of textile materials, including clothes, rugs, linens, shoes and stuffed animals. In addition to the benefit of diverting these materials from the MSW waste stream, the municipality receives a fee for every ton of textile material collected. 24,665 pounds of textile materials was collected from participating municipalities during Fiscal Year 2018-19.

## **2020 Goals and Objectives**

1. Facilitate increased communication and information sharing with Department of Energy and Environmental Protection. Assist with implementation of State Comprehensive Materials Management Strategy.
2. Continue to monitor the process of selecting a contractor for redevelopment of the Connecticut Solid Waste System (CSWS). Advocate for a final contract that preserves for municipalities meaningful participation in the management and direction of the CSWS.
3. Issue RFPs for curbside and on-location textile recycling and food waste collection programs as an ongoing effort to divert tonnage from the solid waste stream.
4. Re-visit current CCSWA Bylaws to more accurately reflect current membership activities and functions.

# CCSWA 2020/21 Approved Budget

## FY 2020/21 CCSWA Approved Budget

### Revenues

Description	FY 2018/19 Actual*	FY 2019/20		FY 2019/20 Projected	FY 2020/21 Proposed Budget	Change vs. Current Yr.
		FY 2019/20 Budget	As of 9/30/19			
Textile Recycling Admin Fee	-	750	132	256	200	
CCSWA-Operational	20,436	20,333	7,289	19,182	19,182	-6.00%
<b>TOTAL REVENUES</b>	<b>20,436</b>	<b>21,083</b>	<b>7,421</b>	<b>19,439</b>	<b>19,382</b>	<b>-8.77%</b>

### Expenses

Description	FY 2018/19 Actual*	FY 2019/20		FY 2019/20 Projected	FY 2020/21 Proposed Budget	Change vs. Current Yr.
		FY 2019/20 Budget	As of 9/30/19			
Personnel Costs	2,625	4,100	-	4,100	5,600	1,500
Publ. Dues, Advert	-	100	-	100	100	-
Legal Expenses	-	500	-	500	500	-
Contractual Services	525	-	-	-	-	-
Food	-	-	-	-	-	-
Mileage/Pkg Reimb.	-	-	-	-	-	-
Conference/Workshop	-	150	-	150	150	-
Policy Dvpt/Contingency	-	12,000	-	12,000	12,000	-
<b>TOTAL EXPENSES</b>	<b>3,150</b>	<b>16,850</b>	<b>-</b>	<b>16,850</b>	<b>18,350</b>	<b>1,500</b>

<b>Est. Beginning Fund Balance</b>	<b>100,608</b>	<b>117,894</b>	<b>122,127</b>	<b>124,716</b>	
<b>Est. Change in Fund Balance</b>	<b>17,286</b>	<b>-</b>	<b>2,589</b>	<b>1,032</b>	
<b>Est. Ending Fund Balance</b>	<b>117,894</b>	<b>117,894</b>	<b>124,716</b>	<b>125,749</b>	

\* FY 2018/19 Unaudited estimates

# CCSWA Budget and Member Assessments FY 2019/20

## FY 2020/21 CCSWA Member Assessments

Member	Population	Percent of		No. Votes	Percent of Total Votes	Assessment
		Total Population	Total			
Avon	18,302	4.19%		3	6.00%	\$ 1,150.90
Bloomfield	21,301	4.88%		3	6.00%	\$ 1,150.90
Bolton	4,890	1.12%		2	4.00%	\$ 767.30
Cromwell	13,905	3.18%		3	6.00%	\$ 1,150.90
East Granby	5,174	1.18%		2	4.00%	\$ 767.30
Enfield	44,466	10.18%		4	8.00%	\$ 1,534.60
Farmington	25,506	5.84%		4	8.00%	\$ 1,534.60
Glastonbury	34,491	7.90%		4	8.00%	\$ 1,534.60
Granby	11,375	2.60%		3	6.00%	\$ 1,150.90
Hartford	122,587	28.06%		5	10.00%	\$ 1,918.20
Manchester	57,699	13.21%		5	10.00%	\$ 1,918.20
Simsbury	24,979	5.72%		4	8.00%	\$ 1,534.60
South Windsor	26,054	5.96%		4	8.00%	\$ 1,534.60
Wethersfield	26,082	5.97%		4	8.00%	\$ 1,534.60
<b>Total</b>	<b>436,811</b>			<b>50</b>		<b>\$ 19,182.20</b>